

FINANCIAL REVIEW

&

YOU

Tuesday, January 8, 2013

What's a financial review again?

- A CPA investigates all our documents and our site and certifies that the financial statements of the organization are not misrepresentations
- And that the organization in general is living up to the laws and responsibilities of a nonprofit.
- In our case, it's also the first step to being able to pass a financial audit.

What's the upside of passing a review/audit?

- We become eligible for hundreds of thousands of dollars in grants such as:
 - Durfee Sabbatical: Exec Dir is given \$35,000 to take 3 months off, and an additional \$5,000 goes to other staff for professional development
 - Artplace: has awarded 76 orgs an avg of \$354,000
 - LACAC that we got when we were too small to require an audit and would have been \$60,000
 - Ralph M. Parsons, does operating support, \$50,000
 - Grants for projects that demonstrated media as art, or produce new works about media, \$10,000 - \$100,000 per project
 - The business managers of major donors who could make us \$100,000 or endowment-size gifts won't freak out and not let them

What do we need to do?

RED ALERTS

- We do not have any financial policies and controls
- We do not have any administrative or HR/protocols or policies
- There is a strong chance that our past 3 years of IRS tax filings are incorrect
- Our General Liability insurance for liquor, special events, and employee theft may be insufficient
- Our Fire Permit is expired (required by the City for a I-6 screen theater to operate)

YELLOW ALERTS

- We are consistently late in filing annual 990s and our extensions are getting denied
- The rentals business MAY be considered "unrelated business income" -- Phloe and the CPA are testing this now

Aaaaaaaaaaa

• We need to make sure the Cinefamily is protected WITHOUT compromising the culture of the organization.

Our To-Do List

- Put the computer that holds all the financial information and sensitive employee files in a lockable area.
- Institute basic cash-handling and HR procedures and make sure they are clearly understood by all staff (such as: vacation policy, timecards must be signed, pre-paid Visas instead of the debit card available to all)
- Create Org Chart so that all staff members have direct oversight to hold them accountable and help them follow procedures

- Maintain documentation standards: contracts, invoices, etc for all our employees and vendor transactions
- Using a template for cash flow and projections for the current fiscal year, creae a real org budget for FY 2013-2014
- Reconcile past tax returns with internal records
- Hire new CPA firm that doesn't suck to both file our current 990 and conduct the review and audit

Make sure all federally required policies are in place and adopted by the board: Conflict of Interest, Whistleblower, Document Retention/ Destruction etc.

• Have our cleanliness in the office ready for a funder visit within a couple hours notice

What are the consequences if we don't?

- DEFINITE: Bad rep in the nonprofit community if we are a million dollar org with no audit
- STRONG: chance of fraud, embezzlement and theft of intellectual property
- POSSIBLE: temporary facility shutdown
- POSSIBLE: Legal action against the Cinefamily

- POSSIBLE: Action against the board of directors if there is legal trouble and they are shown not to be exercising their duties of care, etc., on issues such as:
 - Employment (discrimination, harrassment, wrongful termination)
 - Failure of the org to provide services described in its mission
 - Mismanagement of assets

 DOOMSDAY: 501c3 status revoked and we have to pay taxes on all revenue generated since the date on the Letter of Determination.

What is this Committee's Role?

- Meet monthly to hold us accountable in this process and monitor our progress.
- Allocate Cinefamily resources and your own time as needed. (help get bank accounts switched, help make org chart, etc).
- Draft policies for approval by the full Board
- Draft budget for approval by the full Board
- Report to the full Board on our progress quarterly